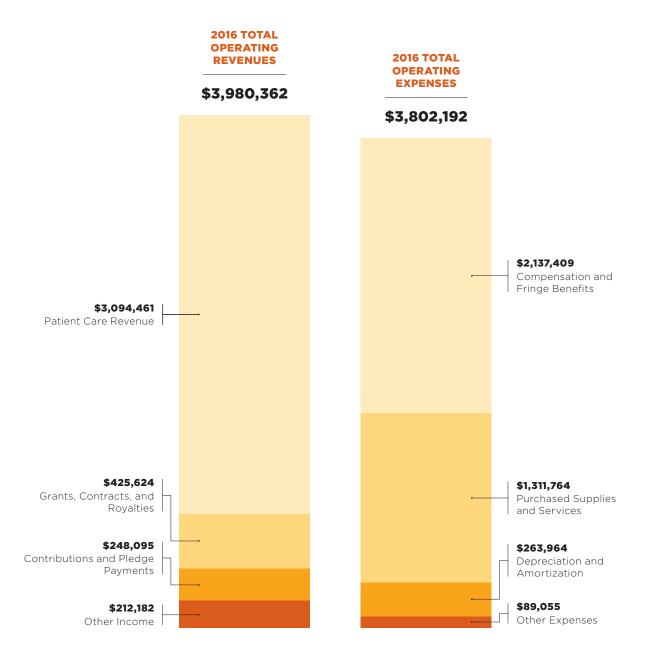
FINANCIAL SUMMARY



	12	13	14	15	16
OPERATING REVENUES (in thousands)					
Patient Care Revenue	\$2,201,941	\$2,367,731	\$2,560,457	\$2,809,813	\$3,094,461
Grants and Contracts	185,160	202,061	229,562	234,402	257,893
Contributions	128,253	138,343	168,797	137,538	161,245
Net Assets Released from Restrictions — Pledge Payments	86,820	79,199	103,112	129,528	86,850
Royalty Income	78,350	94,058	162,710	197,885	167,731
Other Income	51,167	57,150	62,643	66,032	75,203
Unrestricted Investment Return Allocated to Operations	75,877	82,028	87,917	90,648	136,979
Transfer of Board-Designated Annual Royalty Annuitization	51,709	57,495	15,885	9,639	0
Total Operating Revenues	\$2,859,277	\$3,078,065	\$3,391,083	\$3,675,485	\$3,980,362
OPERATING EXPENSES					
Compensation and Fringe Benefits	\$1,582,212	\$1,689,501	\$1,782,477	\$1,987,388	\$2,137,409
Purchased Supplies and Services	879,219	924,691	1,062,603	1,172,467	1,311,764
Provision for Bad Debts and Assessments	17,541	19,969	35,859	64,194	40,331
Depreciation and Amortization	210,810	210,373	217,342	232,866	263,964
Interest Expense	54,894	55,039	50,147	49,401	48,724
Total Operating Expenses	\$2,744,676	\$2,899,573	\$3,148,428	\$3,506,316	\$3,802,192
INCOME FROM OPERATIONS	\$114,601	\$178,492	\$242,655	\$169,169	\$178,170
PHILANTHROPIC REVENUE	\$231,159	\$380,500	\$376,533	\$276,747	\$317,270
CAPITAL SPENDING	\$258,613	\$315,282	\$473,859	\$710,873	\$634,134
BALANCE SHEET SUMMARY					
Assets	\$7,795,606	\$8,481,418	\$8,963,268	\$9,592,021	\$9,891,492
Liabilities	3,562,546	3,337,444	3,596,860	4,058,058	4,160,515
Net Assets	\$4,233,060	\$5,143,974	\$5,366,408	\$5,533,963	\$5,730,977